Making AMERICA’S ARMY

The wizardry behind the U.S. Army’s hit PC game

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During the Vietnam war, the U.S. military suffered a loss of prestige among youth from which they could never quite recover. A generation that had grown up admiring WWII heroes had begun to see the armed services as, at best, an embarrassment, and at worst, the enemy.

Although recruiters tried on a number of appeals over the last thirty years (“Be All You Can Be,” “Get an Edge on Life,” “An Army of One,” etc.), these campaigns failed to resonate with their audience because they no longer spoke the language of the young. Until recently, enlistment fell short of annual goals.

If the horrors of the 9/11 attack raised national consciousness that there really are bad guys and they really are out to get us, the liberation of Iraq, with its kick-ass technology and compassionate commandoes, did much to prick curiosity about the work and ethos of national defense. The videogame America’s Army (AA) was constructed to field such curiosity. While work on the game began well before 9/11, its timing as a mediator of Army culture to game-playing teens has been ideal. The integrity displayed by American soldiers in the deserts and cities of Iraq is explicated in the game (and indeed is central to the plot), and the dangerous missions and cool gear so beloved of young men are represented with authority and gusto. With AA, the Army again speaks to teens in their native tongue.

The project seemed unlikely. That the Army would issue a videogame offering free, networked, no-cookies play online for all comers was dubious; but if so, one could only expect—face it—a stodgy misfire, outdated months, if not years, before release. So when AA debuted as a world-class contender at E3 2002—sharp, immersive, informative, exciting—it was dissonance inducing. AA was a surprise attack worthy of any mission in the game.

A S A PRODUCT of the behemoth that brought you thousand-dollar toilet seats, it might be supposed that AA was researched exhaustively in conception and choked with money and personnel in gestation, and struggles today against zealous over-protectionism. Not so. The idea came to a West Point instructor, Colonel Casey Wardynski, at a cocktail party: why not build a video game to help recruitment? Kids don’t know beans about the Army anymore; why not educate them in a way they’ll enjoy, allowing those who might be interested to identify themselves?

At the Naval Postgraduate School in Monterey, California, a computer scientist was thinking the same thing. Professor Michael Zyda had been up to his elbows in digital graphics for a couple of decades, knew everyone in the military, industry, and academia. He had organized the MOVES Institute for modeling, virtual environments, and simulation in response to a National Research Council call to arms and was avid for worthy projects. An NPS graduate connected them; the two agreed it could (and should) be done; and they found funding.

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From Frame...

The photograph at right shows the prepared-fighting position for firing-point nine on red-range one at Ft. Benning, Georgia.

The same view reconstructed in the game editor (modeled with foxhole cover removed). Below, the model imported into the editor and skinned.

Below, the range as seen in the game. Note that in the previous screenshot the red targets were lying behind black mounds. The script pops them up at the appropriate time.

...to Game

Was it hard to convince the brass? Not really. Nor was much demograph ic research required. Everyone knows young men aged eighteen to twenty-four play videogames and that they have to learn a lot in order to play them successfully. Use of the military as a gaming premise was tried and true, having been explored by industry for years. No need to reinvent the wheel, but only to hire master wheelwrights.

The Army did have a requirement: that the game be played absolutely straight, as an honest representation of the service, especially regarding ethics, codes of conduct, and professional expectations, and extending to accurate depiction of hierarchy, missions, uniforms, settings, discipline, tactics, and procedure. In short, this was to be a game a platoon sergeant could play without wincing.

This square-shooting obviated the usual marketing flurries. For one thing, the goal was modest: not persuasion, but education; the game didn’t have to part a fool and his money, it had merely to be played.

Second, AA was self-defining—that is, if a game were to give the player the experience of performing an infantryman’s job, it would be a first-person shooter with team play based on real missions (themselves inherently dramatic and easily adaptable), in which the primary design constraints are training pre-requisites, the Army’s code of conduct (including consequences for infraction), and a teen rating.

All parties understood that setting the right tone was key to avoiding public-relations disaster. The Army could not be perceived as celebrating trigger-happy Rambo, nor, by downplaying lethal force, be guilty of deceit and hypocrisy; must not pander to the testosterone of the demograph ic; yet must keep teens engaged; must avoid charges of jingoism, mess merism, cynicism, cliché, exploitation of vulnerable youth, incitement to violence, or a hundred other incorrectnesses.

In light of these constraints, the Army, having stated their objectives, had to invest a great deal of trust in the sincerity and comprehension of the ragtag crew building AA. One postmodern excess and the game was up.

The technical front was assigned to Zyda, and a team was scouted. Here AA hit on very good fortune. Alex Mayberry, tapped for creative director (and subsequently executive producer), was the disaffected veteran of eight years in the industry. He knew how games were built and wanted to build them better; towards that end he hand-picked a team as much for collaborative attitude as competency (see the roster at movesinstitute.org/team).

The Army supplied Lt. Colonel George (Jutif as design consultant, an on-site proofreader for both particulars and look and feel, and made soldiers available for interview. The MOVES Institute contributed a raft of master’s and doctoral students (all of them military officers), whose emergent research, including streamlined graphics algorithms and analysis of the psychological dynamics of immersion, was piped into the game.

Work began as Wardynski and the designers roughed out the contents of the levels. The activities agreed upon were at once authentic, technically feasible, and fun—or made fun. Take the radio-tower mission: yes, rangers would disable the tower in real life, but they might do that by blowing it up—which would be over too quickly in a game. Instead AA requires the player to find friends, take down terrorists, and safeguard foreign-aid workers till the communications people can effect a takeover.

Missions the gamers thought exciting but the Army judged irregular were rejected, and elements the Army wanted but the team couldn’t build to their own satisfaction were shelved for later. For example, while a parachute jump is in the game, a beach landing is not, because recreating water’s splash and flow is extremely hard ware intensive. Similarly, ropes used dynamically in knotting and casting are currently more trouble than they’re worth. But AA is continually under improvement and expansion. As the game engine evolves and consumer equipment improves, it will be possible to animate the Strikers and other vehicles that players can presently climb into and sight and shoot from; for now, they would move too slowly, look too crude, and require too vast a background.

The triumph of AA is that it manages to grip an action-oriented audience while insisting on a formal, educative structure. As every general started with boot camp, so also in AA you earn access to online play by paying your dues in basic training (thus experiencing the Army’s merit-based promotion) and qualify for good stuff like marksmen, airborne, and medic through advanced classes. Basic teaches you to think Army-style (forget shooting your drill instructor) and provides a handy space for learning how to maneuver before joining online play. The very pace of play, which is deliberate com-
pared with other shooters, reminds the player that the Army proper is not a game. To convey Army core values (loyalty, duty, respect, selflessness, honor, integrity, and personal courage), AA rewards soldierly behavior and penalizes rotten eggs. This works out in practical ways. In basic training, for example, you can opt to become a combat lifesaver. Doing so reflects duty and selfless service, so come a combat lifesaver. You get points and experience.

As roles for women in combat effectiveness, as would a sniper shooting on the run. To ensure equal advantage, much investigation went into matching up rival weapons. Where the Americans employ M-16 assault rifles, for example, the enemy carries AK-47s, the nearest real-world equivalent, with the AK-47’s higher caliber and firing rate duly reflected. You can capture and fire enemy weapons, which results in twisty visuals: if you drop your M-16, the other side sees you drop an AK-47, and if they pick up your weapon, they see it as an AK-47, and you see it as an M-16 that fires like an AK-47. This isn’t a bug, but a conundrum proceeding from the premise that though you’ve captured a weapon with a faster firing rate, all your weapons will look American to you.

CHARACTER modeling began with the assumption that the player will always see himself and his team as American soldiers and his opponents as terrorists. He can choose from three skin tones (with vaguely concomitant facial features) and selfless service, so come a combat lifesaver. You get points and experience.

EXTENSIVE, continually updated weaponry is an AA distinction. Modeled from high-res orthographic shots with as much refinement as a 2,000-polygon budget permits, weapons are employed logically and strategically; a grenadier who tried to conduct himself like a sniper would suffer decreased combat effectiveness, as would a sniper shooting on the run. For the first release (July 2002), ten levels were agreed on and a shopping list drawn up. Over the two years beginning in May 2000, the team visited nineteen Army posts, including Ft. Benning (for the rifle range), Ft. Lewis (weapons), and Ft. Polk (vehicles and house-clearing operations). Besides photographing modeling and texture stock footage and cold data could not provide.

Back home, the artists sorted through stills and b-roll, posting the likeliest to the network for perusal by the modelers and level designers. Virtual sets, consisting both of Army-post reproductions and fabricated hamlets and landscapes—together with concomitant facial features), but otherwise he’s a young, midsized man, as is his generic and randomized-complexioned enemy. As roles for women are added to the game, so also will female avatars.

Players distinguish each other by dress, gear and weapons: the Americans in regulation uniforms, rucksacks, and helmets, the terrorists in black, draugh, or tiger stripe, with perhaps bandannas or caps. Both sides wear the paraphernalia appropriate to their weapons and combat roles, detail that is lost on many players, but which adds depth for the observant.

To determine the importance of audio in evoking emotion within videogames and simulations, Shilling’s graduate students conducted research in three areas, with measures relying on objective rather than subjective observations of performance enhancement. First, to ascertain the direct role of sound in creating presence and emotion, physiological responses (heart rate, respiration, electrophysiology, etc.) were measured [Scorgie and Sanders, 2002]. Auditory task analyses determined what sounds were requisite in the videogame for a realistic experience to occur [Greenwald, 2002].
Finally, it was shown that by heightening emotional aspects of game play, performance on memory tasks is enhanced [Lulate 2002].

Professional techniques for sound mixing and enhancement were brought to bear, with sound effects, weapons Foley, and ambient sounds custom recorded or obtained from professional libraries. In a typical firefight, friendly fire is an inevitable reality, and you can’t escape its penalties.

Mortal flesh can expire quickly in AA. If you’re shot, fifty percent of your health is at risk: twenty-five percent up front plus another twenty-five percent that will drain away without medical help. If you are patched up, your combat effectiveness rises, because presumably you can still shoot.

Where reality is compromised, it’s generally where literalness would give poor returns next to the engineering and byte-grinding involved. For example, straight vectors substitute for accurate ballistics in the case of fast-firing weapons like the M-16, where the eye can’t follow bullet trajectories anyway; but for grenade launchers and other big, slow macro, virtual gravity is switched on to create accurate flight paths, and shooters must aim accordingly. Similarly, sound fidelity loses out in the case of shellfire from a Stryker: whereas from inside the real thing you can’t hear the gun’s report, in the game, a big bang is just plain obligatory, and therefore dubbed in.

Because terrain datasets in the game were larger than normally supported by the Epic engine, extensive research relating to terrain-rendering algorithms was conducted—but these algorithms were found unsuitable for the system due to hardware requirements, task limitation, or inefficient memory management [Greenwald, 2002]. These limitations were addressed by modifying the original terrain algorithm to include multiple levels of detail for complex terrain. This method raised new issues with projected textures, transparent textures, and multi-resolution rendering; to address these concerns, the implementation technique includes resolutions to address them specifically. The world editor was also modified to give world designers control of these details.

Performance tests showed that this terrain level of detail system significantly improved display times, allowing greater terrain complexity while maintaining interactive frame rates. Rendering times in environments with small terrains improved almost forty percent, while large complex terrain environments (km² at 1m resolution) fared even better.

As the project progressed, the Army realized the game had the potential for a much larger scope than originally conceived, including use of helicopters. Unfortunately, third-person perspective helicopter physics were not included in the engine nor AA’s initial design. MOVES thesis students employed UnrealScript to design a physics system that interfaces with the Unreal engine and interpolates smoothly among physics states within the bounds of helicopter capabilities and the appearance of realism [Perkins, 2002]. In testing, fifty-three percent of subjects thought the helicopter physics were very or totally realistic, and seventy-two percent found them better than those on commercial graphics systems. In a follow-up study, eighty-six percent of participants found the helicopter physics equal to or better than those of a high-quality commercial 3D helicopter.

Like all games, AA suffers its share of soreheads and hackers among the players. To deal with bad behavior, the Army contracts Homerlan for round-the-clock server-administration coverage, through which users can file complaints.
and call server admins to enforce civility. Within the game, major offenses such as shooting civilian targets or your own team, or in some cases destroying an objective you are charged to defend, trigger a non-negotiable sentence to Ft. Leavenworth. The AA programmers originally combated hackers and cheaters themselves, but the next update will unleash Punkbusters software to continuously detect hacked game files and lock offenders out.

AA's insistence on getting the Army right implies unlimited potential for expansion as the game evolves and occupations and missions accumulate. The game's fan sites (america.com/community.php) reveal diverse interest in both the game per se and as it relates to the real Army, an encouraging sign that an ever-wider range of individuals will sign on in future releases. AA's achievement in building an online community will provide future opportunities for social scientists to study the cor-relation between gameplay, recruitment, and Army career success over the lifespan of the game.

**Talk to the Team,** and you'll soon uncover their deep respect for the men they encountered in making the game. As art director Phillip Bossant put it, “I got to know these guys. More and more my motivation for excellence is to honor them and the job they do. Guys helped us, gave us their time, who are now dead. The game is our tribute to them.”

**Besides** adrenalinated reviews and features, America's Army: Operations continues to collect trophies, including Action Vault's Debut Game of the Year, Surprise of the Year, and honorable-mention Multiplayer Game of the Year; Frictionless Insight's Best Business Model (Developer) at E3; IGN Editors' Choice Award for first-person shooters; IGN's Biggest Surprise of E3; Gamespy's Best PC Action Game runner-up; Penny Arcade's Best Misappropriation of Taxpayer Dollars Ever; Wargamers Best of Show; first-person/tactical shooters: Well-Rounded Entertainment's Best of E3 2002; DoubleClick's Insight Awards, honorable mention, Best

**Multi-Channel Marketing Campaign; Academy of Interactive Arts and Sciences, finalist, PC First Person Action Game of the Year; and Computer Gaming World's Editors' Choice.**

**References:**


